

Attachment 1

Past (5 years)

FCL Lodge Pte. Ltd.
Chempaka Development Pte. Ltd.
Fernvale Lane Pte. Ltd.

Present

*FHT Australia Pte. Ltd.
*FHT Investment 1 Pte. Ltd.
*FHT Japan Pte. Ltd.
*FHT Malaysia Pte. Ltd.
*FHT UK Pte. Ltd.
*FH-REIT Treasury Pte. Ltd.
*Excellence Prosperity TMK Pte. Ltd.
*FH-BT Australia Operations Pte. Ltd.
*Excellence Prosperity (Japan) KK
*Kobe Excellence TMK
*FHT London 1 Ltd
*FHT London 2 Ltd
*FHT London 3 Ltd
*FHT London 4 Ltd
*FHT Scotland 1 Ltd
*FHT Scotland 2 Ltd
*FHT Investment Holding 1 B.V.
*FHT Property 1 B.V.
*FH-BT NMCS Operations Pty Ltd
*FHT Australia Management Pty Ltd
*FHT Europe Asset Management Limited
*Frasers Hospitality Japan Trust Management GK
Beloved International Limited

* resigned in 2019 and re-appointed in 2021