

## **Appendix A**

### **Present**

Excellence Prosperity TMK Pte. Ltd.  
FH-REIT Treasury Pte. Ltd.  
FHT Australia Pte. Ltd.  
FHT Investment 1 Pte. Ltd.  
FHT Japan Pte. Ltd.  
FHT Malaysia Pte. Ltd.  
FHT UK Pte. Ltd.  
FHT Japan Operations Pte. Ltd.  
Kobe Excellence TMK  
Excellence Prosperity (Japan) KK  
FHT London 1 Ltd  
FHT London 2 Ltd  
FHT London 3 Ltd  
FHT London 4 Ltd  
FHT Scotland 1 Ltd  
FHT Scotland 2 Ltd  
FHT Investment Holding 1 B.V.  
FHT Property 1 B.V.  
FH-BT Australia Operations Pte. Ltd.  
FH-BT NMCS Operations Pty Ltd  
FHT Australia Management Pty Ltd  
FHT Europe Asset Management Limited  
Fraser Hospitality Japan Trust Management GK